# **BUDDIES USER MANUAL**

**BUDGET DEVELOPMENT SYSTEM** 

GOVERNOR'S OFFICE OF STRATEGIC PLANNING AND BUDGETING

STATE OF ARIZONA

1700 W. Washington, 6th Fl., Phoenix AZ 85007

# CONTENTS

Budget Submission Overview	3
Changes in BUDDIES FY2019	3
Monthly Budget Reports	6
2017 Actuals Pilot Progam	6
Ongoing Changes	7
Important Things to Remember	7
Submission Process	10
System Installation	11
OSPB BUDDIES Training Information	
Budgeting Calendar	
Buddies System Instructions by Page	14
Main Menu Video Instructions	14
Main Menu	
Expenditure Schedules	16
Expenditure Schedule Video Instructions	
Program List	
Expenditure Schedules General Information	
Expenditure Schedules Special Function Buttons	19
FTE Positions	20
Personal Services (PS)	21
Employee Related Expenses ERE	22
Professional and Outside Services P&O	23
Travel	24
Food & Aid	25
Other Operating Expenditures OOE	26
Equipment	27

Capital Outlay and Debt Service (Capital & Debt)	28
Cost Allocation & Transfers	29
Revenue Schedule Video Instructions	30
Revenue Schedules	31
Sources and Uses	32
Sources and Uses Data Entry	33
Funding Issues	34
Funding Issue Overview	34
Funding Issue Justification Requirements	34
Funding Issue Data Entry	36
Historical Caseload	39
Administrative Costs	40
Rent Expenditures	41
Risk Management	42
Review Data	43
Transmittal Statement	44
Reports	45
Budget Survey	46
Send Budget to OSPB	47
Submission Information	47
Submit Budget Request to OSPB	48
Help	50
Utility Menu	51
Frequently Asked Questions FAQ	52
Glossary	55

# **BUDGET SUBMISSION OVERVIEW**

Each State agency's FY 2019 budget submission should be comprised of six components:

- 1. Letter to the Governor
- 2. Operating budget request (BUDDIES)
- 3. Capital Improvement Plan
- 4. Federal funds grants information
- 5. Five-year Strategic Plan
- 6. The Master List of State Government Programs information (in statute, referred to as the operational plan)

The instructions for the first two components are provided in this document and should be submitted to the Governor's Office of Strategic Planning and Budgeting (OSPB) no later than **September 1, 2017**.

The Capital Improvement Plan is developed by the Department of Administration, General Services Division. Agencies should contact General Services for instructions regarding that submission. Two copies of the agency's Capital Improvement Plan are also to be provided to OSPB. Instructions for the Federal funds grants information, strategic plan, and *Master List of State Government Programs* submittal are provided separately, but in the same manner as the Budget Instructions. Agencies with questions about their Federal funds grants information and strategic planning submittals should call their OSPB analyst. A list of analysts' agency assignments can be found here.

# **CHANGES IN BUDDIES FY2019**

The items below highlight some of the most recent changes and how they impact submissions for FY 2019. All agencies are required to prepare complete budget requests.

**Menu Reorganization.** The menu has been reorganized to align with the BUDDIES process. The main menu tasks have been split into two groups, "data entry", which should be completed first, and then the following step, "review and submit".

**Expenditure Schedules Navigation.** You can now navigate between programs while working in an expenditure page without leaving the page by using the drop-down menu next to program.

**Expenditure Schedule Justifications.** Justifications for OOE and PS expenditures are no longer required.

Object Categories. In previous years, BUDDIES contained subsets of all objects for OOE and Equipment. Those subsets did not exist in the state accounting system and have now been eliminated from BUDDIES. P&O, and Equipment now include the exhaustive list of categories from the chart of accounts, but only for prior-year actual expenditures. For the current year expenditure plan and next year's request, only the totals for the object class are needed.

**FTE Detail Page.** The FTE detail page is no longer required. Instead, OSPB will be generating the FTE detail internally. Agencies still must submit an organizational chart, including vacancies. Retirement information has been moved to the Personal Services page.

**Document Upload.** Instead of filling out forms within BUDDIES, agencies can now upload supplemental information directly into BUDDIES for revenue methodology, funding issue justification, sources and uses justification, agency organization charts and the budget submission cover letter.

**Revenue Justification Limit.** For all funds with annual revenues above \$100,000, a forecast methodology must be included in the budget submission. The methodology should include key revenue drivers, assumptions or changes to the fund. An Excel format is preferred. One document with individual fund information may be uploaded instead of separate uploads for each fund.

**Sources and Uses.** Legislative fund transfers and funds' beginning balances have been preloaded into BUDDIES. If you believe the preloaded number is incorrect, please contact your OSPB analyst.

**Administrative Costs.** The administrative cost page has been simplified. Agencies will only enter in the agency-wide administrative costs for Personal Services, ERE, and All Other.

**Review Data.** A check has been added to ensure all funding issues are exclusively prioritized. The priority number for a funding issue cannot be duplicated for another issue.

**Electronic Signature.** The agency director now may electronically sign the Budget Submission in BUDDIES on the Transmittal Statement page. Agencies who want to may still sign the transmittal statement hard copy, but make sure the PDF of the Budget Submission posted to your website and submitted to OSPB includes the signed transmittal statement.

**Submission Instructions**. Given the significant changes made to BUDDIES this year, the submission instructions are included in BUDDIES. The instructions page can be printed to use as a reference as agencies submit their budget. For more information about the submission process, see the

Submission Process section of this document.

**Help Page.** OSPB contact information is now listed on the help page. For technical support contact Systems Analyst Tao Jin. For all other questions contact your agency OSPB analyst. If you do not know which analyst is assigned to your agency, go to <a href="http://ospb.az.gov/staff-agency.asp">http://ospb.az.gov/staff-agency.asp</a>.

**Budget Submission must be posted to agency website.** Laws 2016, Chapter 115 mandates that all agency budget and planning submissions be posted to each agency's website. This year, the intended URL must be provided to OSPB in BUDDIES.

**Fund Descriptions.** OSPB has written fund descriptions for all funds. We ask that agencies review these descriptions for each of their funds (not including the General Fund). Agencies will no longer have to submit fund descriptions. Contact your OSPB analyst if there are any discrepancies with a fund description.

# MONTHLY BUDGET REPORTS

The Monthly Budget Reports, specifically the Appropriation Tracking Reports and the Cash Flow reports, required each month of all executive branch agencies are no longer required from agencies. They will be generated internally by OSPB, in consultation with agencies, as necessary, to ensure the accuracy of the monthly reports.

#### 2017 ACTUALS PILOT PROGAM

This year OSPB will be piloting a tool for prior year (2017) actuals to be pre-loaded into BUDDIES from AFIS. This change is a step toward aligning the BUDDIES system with the accounting system. The goal of this pilot program is to improve accuracy and reduce the amount of time agencies spend entering actuals, allowing agencies to dedicate more time and attention to funding issues.

This year this function will be piloted to agencies whose 2017 expenditures by program and sub-program were delineated in AFIS. This will likely exclude large, complex agencies. A preliminary list of pilot agencies will be sent out by July 1<sup>st</sup> and a final list of pilot agencies will be sent out by August 1<sup>st</sup>.

For Pilot Agencies, after the 13<sup>th</sup> month closes (late July) OSPB will send instructions to agencies about how to automatically populate the actuals for FY 2017 in BUDDIES. This will likely require the push of a button or two. Agencies then will only have to enter the expected expenditure totals for FY 2018 and any funding issues for FY 2019.

In order for the necessary information to be extracted from AFIS, agencies must code each accounting transaction during the year by programs (task) and subprograms (subtask) in AFIS.

### ONGOING CHANGES

**No Biennial Budget Requests.** As has been the case for many years, session law for FY 2019 stipulates that all agencies, including biennial agencies, are required to request funding for only FY 2019, and not for FY 2020.

Rent and Risk Management Payments. Agencies are no longer required to complete numerous forms for rent and risk management charges by program, fund, address, and rent type. Instead a table for rent and another table for risk management showing this information for every agency, as currently known by OSPB, is included BUDDIES. Agencies are asked to review the tables and advise their OSPB analyst if there is a need to change the funding sources or programs using the space for FY 2018 or FY 2019. The tables are based on the expectations of OSPB, JLBC, and DOA. The allocation among funds and programs by OSPB was determined from information provided by agencies last fall.

**Retirement.** A new menu item was added in 2016 to capture the sources of expenditures for all retirement contributions. The agency is required to enter 1) the number of FTE and the amount of personal services associated with each retirement system by fund budgeted for FY 2018 and 2) the actual number of FTE and contributions made to each retirement plan in FY 2017 by fund.

#### IMPORTANT THINGS TO REMEMBER

FY 2018 Supplemental Requests. BUDDIES will not accommodate requests for FY 2018 supplemental appropriations. If an agency believes that additional resources are required for FY 2018, they should consult with their OSPB analyst as soon as the need becomes evident. BUDDIES cannot be used for current year supplemental requests.

**Appropriated v. Non-appropriated Funds.** For the purposes of BUDDIES (and only BUDDIES), an appropriated fund is a fund from which there is a statutory or legislatively-enacted appropriation; a non-appropriated fund is a fund from which there is no statutory or legislatively-enacted appropriation.

**FY 2017 Expenditures.** Virtually all dollars in BUDDIES are entered and displayed in thousands, rounded to hundreds (i.e., one decimal place). However, the system allows agencies to enter FY 2017 expenditures in the operating schedules with more decimal places. For example, \$435,219 must be entered as \$435.2 everywhere in BUDDIES, except for FY 2017 expenditures, where it can be listed as \$435.219. FY 2018 expenditure plans and amounts for FY 2019 will continue to be entered with only one decimal place. Keep in mind that the sum of expenditures and fund sources must equate.

Analysis of Revenue Forecasting Methodologies. OSPB critically evaluates the methodologies used by agencies in preparing their revenue estimates for FY 2018 and FY 2019. The foundation upon which the availability of future funds is determined must be sound. For each fund with \$100,000 or more in revenue, a justification is required to be attached to the revenue schedule to explain the forecasting methodology. In most cases, it will require attaching an Excel worksheet.

**Expenditure Plans Must Tie to Appropriation Totals.** Agencies are required to have their FY 2018 expenditure plans for each appropriated fund tie to the total appropriation for that fund. If the expenditure plan does not tie, the data cannot be submitted to OSPB. Clicking on the "Review Data" or "Send Budget to OSPB" buttons on the Main Menu will have the system perform the calculations and identify any discrepancies. If there is a question about the appropriation amount that is preloaded into the system, contact your OSPB analyst.

**Federal Funds Grants.** Details about the sources and uses of federal fund grants are handled in a separate system — CLIFF (Consolidated Ledger of Information on Federal Funds). However, while CLIFF is organized by grant, BUDDIES must contain federal funds information in the revenue schedules, operating schedules, and sources and uses documents in BUDDIES based on funding by State function and program.

**Fund Cash Balances**. The Sources and Uses form and the associated reports have been prefilled with the actual fund cash balances as of the end of FY 2016. This beginning balance reflects the AFIS-calculated money available in each fund. For those funds which are shared across agencies, the balance reflected is across **ALL** agencies. Beginning balances were calculated as follows: (GL Account 0070 Cash + GL Account 0071 Cash Invested w/ Treasurer – GL Account 1011 Payments Outstanding – GL Account 1012 ACH Payments Outstanding and GL Account 1211 Claims Payable).

**Legislated Fund Transfers.** Legislated Fund Transfers are transfers that are legislatively mandated, such as fund sweeps. Legislated Fund Transfers have been pre-loaded into BUDDIES. If you believe the preloaded description is incorrect, please contact your OSPB analyst.

**Funds with Balance Caps in Statute.** There are a number of funds defined in statute which have fiscal year or calendar year caps applied to their year-end balances. Entries should be made on the fund Sources and Uses form to capture this information. These are not operating expenditures; therefore, they do not belong in the operating schedules.

**Sources and Uses Data Check.** If the calculations on the Sources and Uses form indicate that the ending balance for any year falls below zero, the system requires that the user upload a file that explains the circumstances. This may be as simple as reporting that the current year appropriation exceeds available funds and adjustments are requested for future years.

BUDDIES also uses information from the Operating Schedules and Funding Issues to determine whether funds contain appropriations. If an agency adds appropriated details into the Sources and Uses document for a fund that appears to be purely non-appropriated, Data Check will show a warning. Legislated Fund Transfers are not included in this evaluation since they can be from either fund type.

**Administrative Costs.** All agencies will have their administrative costs information provided back to them from last year's budget submittal. Agencies are required to make all necessary changes to update this information.

# SUBMISSION PROCESS

After completing the necessary data entry in BUDDIES, follow these five steps to complete the budget submission process:

- 1. Review Data. Use the Review Data page to check that you have completed all the necessary data entry before submitting your budget to OSPB
- 2. Sign Transmittal Statement. Have the executive director of your agency sign the transmittal form using the electronic signature box in the Transmittal Statement
- Create Budget Submission PDF. Use the Reports page to create a PDF of each report by doing the following:
  - a. Select Submit Budget Package in the System Reports column
  - b. Click "Preview"
  - c. Export all reports to PDF
  - d. Merge PDF versions of the BUDDIES reports with PDF versions of all supplementary documents and add page numbers using Adobe Pro or another comparable software. The final Budget Submission PDF should include all of the following:
    - · All BUDDIES Reports
    - Cover Letter to the Governor
    - · Organizational Chart. Agencies are asked to include diagrams of their organizational charts, including vacancies.
    - · Funding Issue Justifications (see the Funding Issues section of this document for more information)
    - Revenue Forecasting Methodologies. OSPB takes a critical look at the methodologies used by agencies in preparing their revenue estimates for FY 2018 and FY 2019. The foundation upon which the availability of future funds is determined must be sound. For each fund with \$100,000 or more in revenue, a justification is required to be attached to the revenue schedule to explain the forecasting methodology. In most cases, it will require attaching an excel worksheet.
    - · Sources and Uses Justification. Only required if a fund has a negative balance.. S
- 4. Complete the Budget Survey
- 5. Submit electronic and hard copies to OSPB
  - a. Use Send Budget to OSPB page for e-filing the BUDDIES submission
    - i. On the Submittal Information page
      - 1. Enter the agency website URL for the Budget Submission PDF. The Budget Submission PDF must be posted to the provided URL on September 1<sup>st</sup>, 2017.

- 2. Upload agency organizational charts and cover letter
- b. Print two hard copies of the Budget Submission PDF and deliver them to OSPB at 1700 West Washington, 6<sup>th</sup> Floor Phoenix AZ 85007 by COB September 1<sup>st</sup>, 2017. A.R.S. § 35-113 still requires agencies to submit one original paper version of the budget and one paper copy. Hard copies are to be bound; three-ring binders with tabs, page numbers, and sometimes a table of contents are the norm. Please bind the reports in the same order BUDDIES prints them.

# SYSTEM INSTALLATION

There are some very important considerations for the installation of the BUDDIES system. Agencies need to work with their IT department before they begin the process of installing the system. The installation process creates a desktop shortcut that MUST be used to launch the application. This shortcut checks for system updates and will install any system updates prepared by OSPB so that each user will be using the most recent version of the application.

The system is composed of two Microsoft Access database files. One file contains the data and the other file contains the application (forms, queries and reports). If more than one person OR computer is going to be used with the system, the data MUST be located on a network and copies of the application MUST be placed on the local drive of each machine (this configuration is STRONGLY recommended for ALL installations). The installation process carefully guides you through these items.

#### IT CONFIGURATION CONSIDERATIONS

- Each user must have read/write/execute access to the folder where the data file is stored on the network.
- Each user must have a copy of the application on their local drive with read/write/execute access. A component of the installation process will assist the user in configuring the file locations.
- If the network location is changed in any way, each user will have to have their installation reworked to ensure continued access/connection to the data file.

# **USER CONSIDERATIONS**

• The system does not provide for different roles and responsibilities for individual users. There are some new electronic reporting capabilities in the system so that summary data can be shared with those who do not have the system installed.

OSPB has prepared an installation document which provides step-by-step instructions on how the installation process works. These instructions are available on the OSPB website at <a href="http://www.ospb.state.az.us/documents/InstallInstructions.pdf">http://www.ospb.state.az.us/documents/InstallInstructions.pdf</a>.

# OSPB BUDDIES TRAINING INFORMATION

Given the high volume of changes to buddies this year, it is highly recommended all agency budget contacts attend the FY 2019 BUDDIES Updates training.

Registration: Register by July 7th, 2017

To register for a class, please contact Pam Ray at OSPB at <a href="mailto:pray@az.gov">pray@az.gov</a>

If you have a scheduling conflict and cannot attend any of the trainings contact Pam Ray at OSPB pray@az.gov to be added to a waitlist for an additional training.

# TRAINING OVERVIEW:

Training	Who should attend?	Purpose	Content
FY19 BUDDIES Updates	Anyone with prior BUDDIES experience	Train all users on the changes made to FY19 BUDDIES	BUDDIES FY19 changes and new content
New Users: Budgeting Start to Finish	Anyone new to the budget software/process	Train new users on the entire budget process and software	BUDDIES, AZIPS, CLIFF, budget process

# **CLASS SCHEDULE:**

Training	Date	Time	Location
FY19 BUDDIES Updates	Wednesday, July 12 <sup>th</sup>	10-11:30am	3 <sup>rd</sup> floor conference room
New Users: Budgeting Start to Finish	Thursday July 13 <sup>th</sup>	9-12pm	3 <sup>rd</sup> floor conference room
FY19 BUDDIES Updates	Tuesday, July 18 <sup>th</sup>	3-4:30pm	2 <sup>nd</sup> floor conference room
FY19 BUDDIES Updates	Thursday July 20 <sup>th</sup>	3-4:30pm	2 <sup>nd</sup> floor conference room
New Users: Budgeting Start to Finish	Friday July 21 <sup>st</sup>	9am-12pm	2 <sup>nd</sup> floor conference room
FY19 BUDDIES Updates	Tuesday, July 25 <sup>th</sup>	3-4:30pm	3 <sup>rd</sup> floor conference room
FY19 BUDDIES Updates	Wednesday, July 26 <sup>th</sup>	10-11:30am	2 <sup>nd</sup> floor conference room
New Users: Budgeting Start to Finish	Thursday July 27 <sup>th</sup>	9-12pm	2 <sup>nd</sup> floor conference room
FY19 BUDDIES Updates	Friday 28 <sup>th</sup>	10-11:30am	2 <sup>nd</sup> floor conference room

# LOCATION:

1700 West Washington, Phoenix AZ 85007

# BUDGETING CALENDAR

September 1, 2017	Budget Requests (electronic and 2 hard copies) must be received by OSPB and posted to your Agency's website
October 31, 2017	Last day to revise a budget request; subsequent changes can only be made with the approval of the OSPB Director
January 8, 2018	Legislative session begins; State of the State Address
January 13, 2018	Deadline for public release of the Executive Budget

# BUDDIES SYSTEM INSTRUCTIONS BY PAGE

# MAIN MENU VIDEO INSTRUCTIONS

You can view this video by clicking on the following link: <a href="https://youtu.be/E3duzIDbNP8">https://youtu.be/E3duzIDbNP8</a>



#### MAIN MENU

Expenditure Schedules – Opens a set of schedules where actual expenditures for FY 2017 and the expenditure plan for FY 2018 are entered; information is organized by program, fund, and object.

Revenues – Opens the schedule used to report agency revenues by fund. Actual revenues should be reported for FY 2017 and estimates entered for FY 2018 and FY 2019. This information is captured by comptroller object.

Sources and Uses – Opens the schedule used to report expenditures by object, for each appropriated and nonappropriated fund.

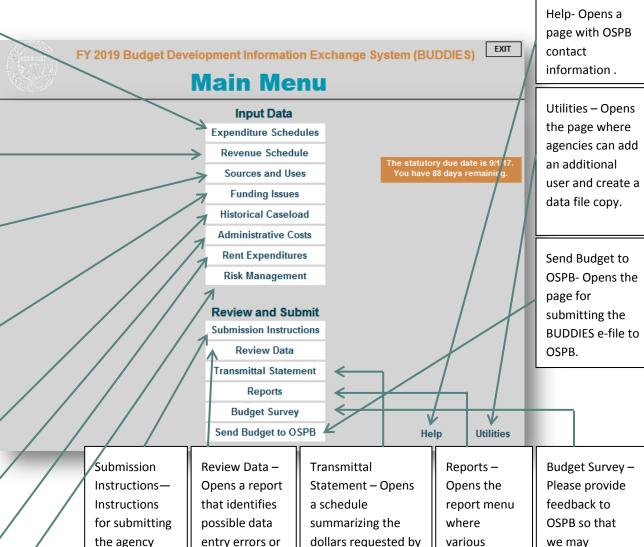
Funding Issues – Opens a series of schedules where issues facing the agency are entered. Each entry defines the issue facing the agency, identifies the programs and funds involved, and details the funding requests associated with each issue.

Historical Caseload — Opens a table showing the last ten years of data for caseload categories.

Administrative Costs – Opens a schedule where agencies report their administrative costs.

Rent Expenditures – Opens a table listing the current year rent by agency, location, rent type, and fund.

Risk Management – Opens a table showing current-year risk management charges by agency, program, and fund.



the agency budget request to OSPB.

oversights.

dollars requested by the agency, by appropriated and non-appropriated fund.

combinations of reports can be viewed and printed.

we may continue to make system improvements.

# **EXPENDITURE SCHEDULES**

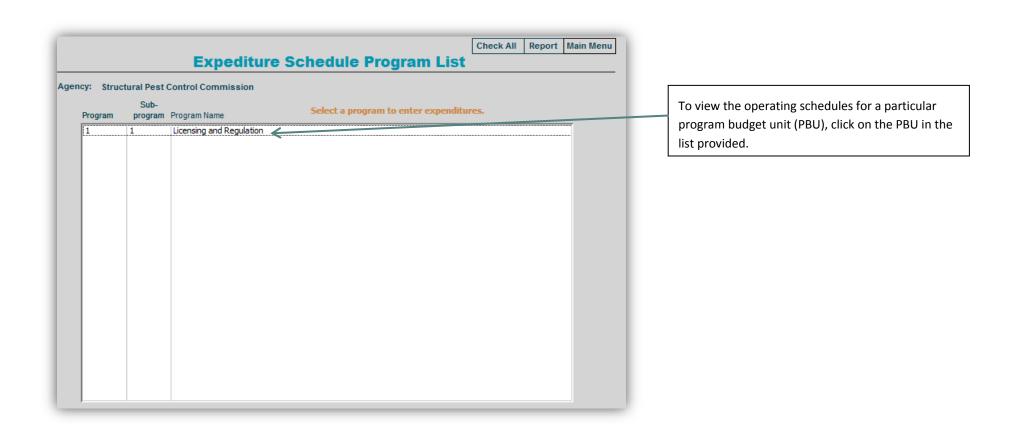
# EXPENDITURE SCHEDULE VIDEO INSTRUCTIONS

You can view this video by clicking on the following link: <a href="https://youtu.be/s4x-fl1sW8U">https://youtu.be/s4x-fl1sW8U</a>



#### PROGRAM LIST

Agencies record their FY 2017 actual expenditures and their FY 2018 expenditure plans in the operating schedules. These schedules, like most in BUDDIES, are completed at the Program Budget Unit (PBU) level. The PBU is the portion of the agency for which a set of budget schedules is required. These include programs/cost centers, budgeted subprograms and special-line items. The list of PBUs is displayed when agencies select "Expenditure Schedules" from the main menu or when agencies click on the "Program List" button at the top of each PBU's operating schedule.



#### EXPENDITURE SCHEDULES GENERAL INFORMATION

Each operating schedule follows a similar format. There are two rows of buttons at the top of the screen which allow the user to navigate between schedules, check totals, and return to the main menu. The following information will help you complete the operating schedules for each PBU. All numbers entered are to be expressed in thousands, with the exception of FTE.. For Appropriated funds, the amounts entered as FY 2017 expenditures are only those expenditures from FY 2017 appropriations through the 13<sup>th</sup> month. For FY 2017 values, you may enter the full amount (in thousands) rather than rounding to hundreds. The display of the numbers will remain at one decimal place.

Use these buttons to navigate through the various objects in the operating schedules.

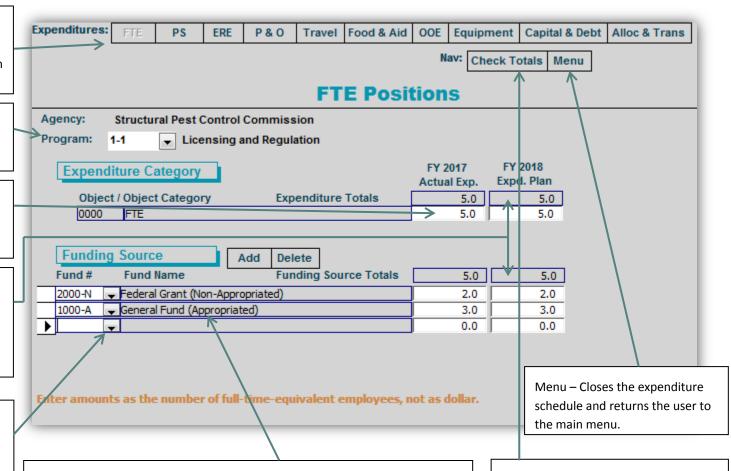
Objects correspond with those designated in AFIS.

This identifies which PBU is being viewed. You can navigate between PBUs using the drop down button

This box is used to record expenditures by source group/comptroller object for each PBU and expenditure category.

The grey boxes on the top and bottom portion of the schedules must be equal; in other words, the PBU expenditure total must be the same as the funding source total.

Click the down arrow next to each Fund # box to reveal a drop-down list of funds and pick a fund. Continue the process of selecting funds until all funding sources have been listed and the expenditures entered for FY 2017 and FY 2018. If a fund is missing from the drop-down list, contact your OSPB analyst about adding another fund.

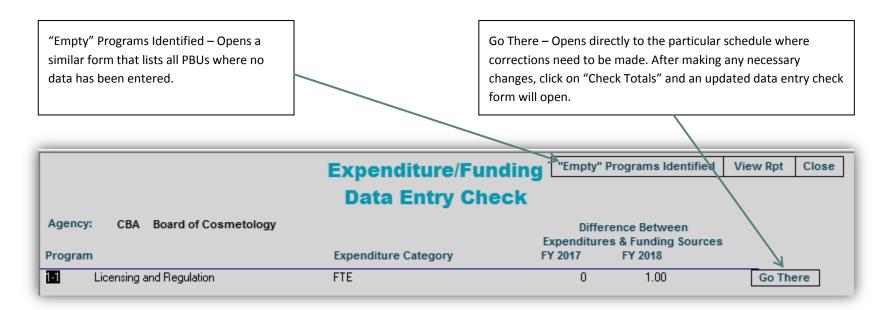


Information from an internal table identifies funds as appropriated, non-appropriated, or both. For funds that are both, the drop-down list will have two entries – "A" (appropriated) and "N" (non-appropriated). Each fund's appropriation status has been pre-identified, but the status should be reviewed for accuracy. For the purposes of BUDDIES, appropriated funds are defined as funds that have legislative appropriations.

Check Totals – Checks the operating schedules for discrepancies between the expenditures and funding totals in the current PBU; will also identify any objects where the data has not been entered.

#### **EXPENDITURE SCHEDULES SPECIAL FUNCTION BUTTONS**

The "Check Totals" function will offer the user two options to review entries in a summarized format. The first option provides a data entry check. The "Check Data Entry" form lists all of the PBUs that are not in balance and shows the calculated difference between the expenditure total and the fund source total. Before data can be exported and submitted to OSPB, all PBUs must be in balance.



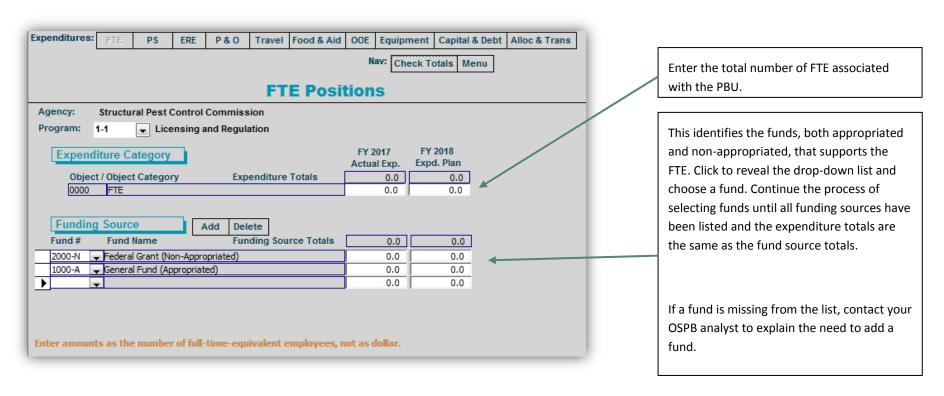
The "Empty Programs Identified" button displays all the PBUs where no data have been entered. It is appropriate to have PBUs without data, assuming there were no expenditures from that PBU during FY 2017, and there are no anticipated expenditures for FY 2018 or FY 2019.



#### FTE POSITIONS

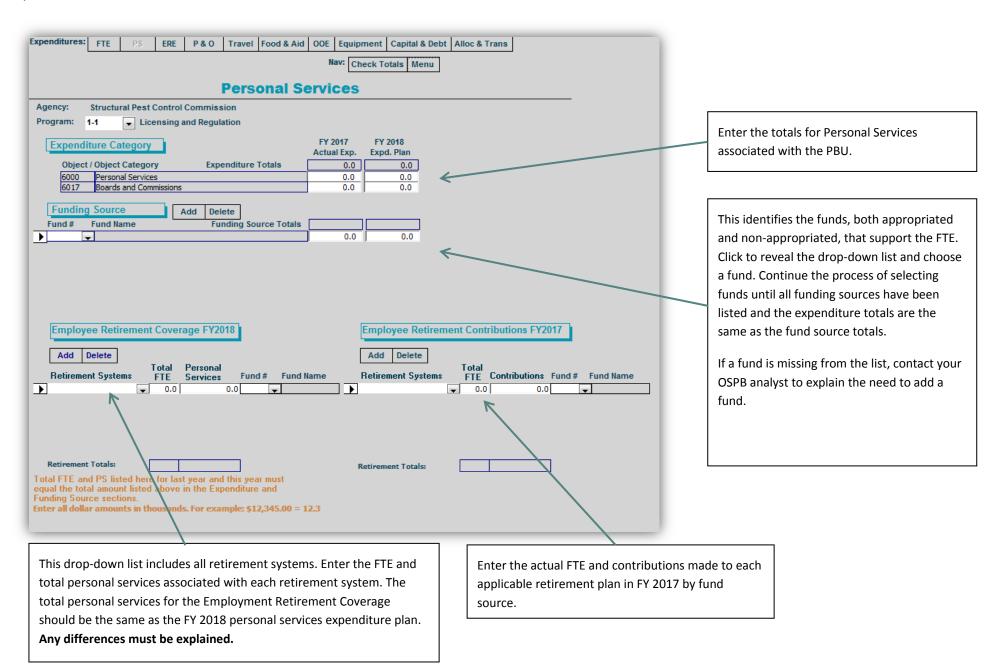
The operating schedules capture agencies' operating budget data by PBU for both appropriated and non-appropriated funds. The information entered on these forms will be posted to the Sources and Uses forms automatically. Agencies are required to enter FY 2017 expenditures and the agency's expenditure plan for FY 2018. The fund totals for the FY 2018 expenditure plan for appropriated funds <u>must</u> tie to the *amount preloaded into BUDDIES as the appropriated amount for FY 2018*. Unless advised otherwise these amounts align with the amounts shown in the *FY 2017 Appropriations Report*.

Note: Although numbers on the expenditure schedules are displayed in thousands with only one decimal place showing, the FY 2017 expenditures may be entered with more decimal places to limit the need for rounding during data entry.



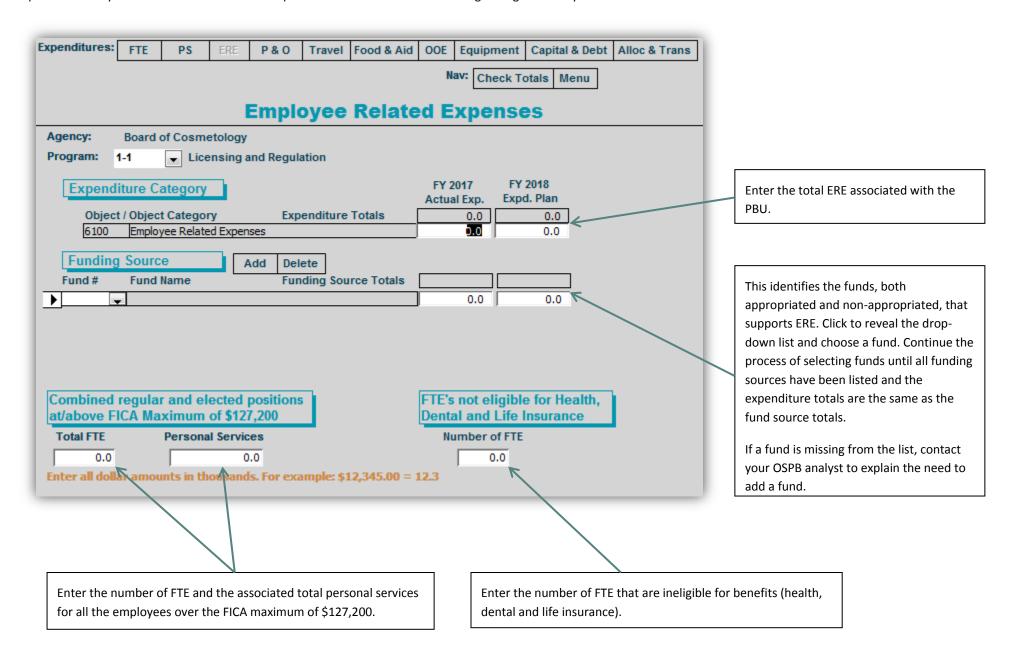
# PERSONAL SERVICES (PS)

This schedule collects Personal Services amounts for a PBU, and fund sources for both appropriated funds and non-appropriated funds. These amounts include any Performance Pay dollars allocated to each PBU.



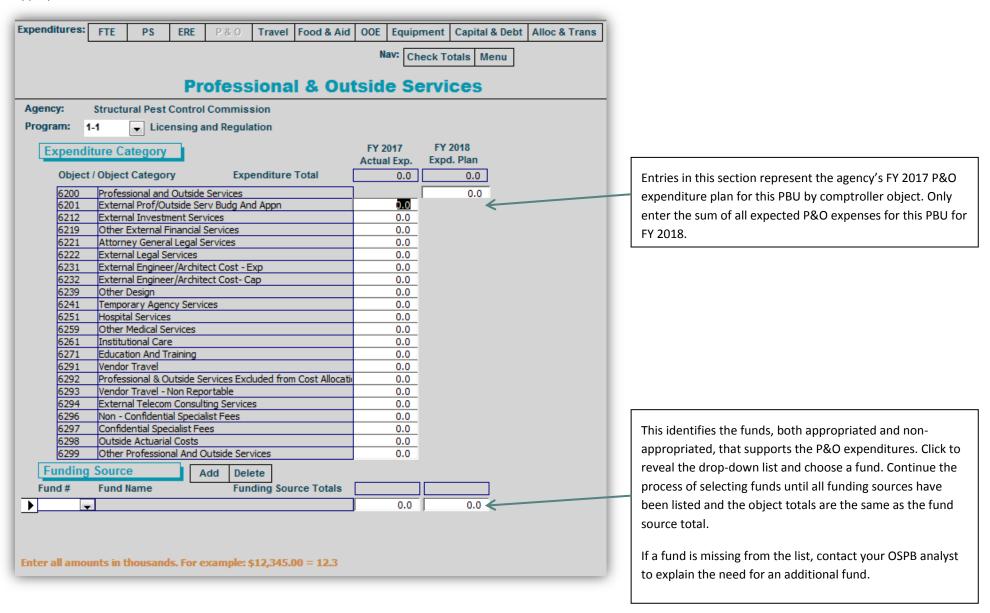
#### EMPLOYEE RELATED EXPENSES FRE

This schedule collects ERE data for a PBU, and associated fund sources. Although numbers are displayed in thousands with only one decimal place showing, the FY 2017 expenditures may be entered with more decimal places to limit the need for rounding during data entry.



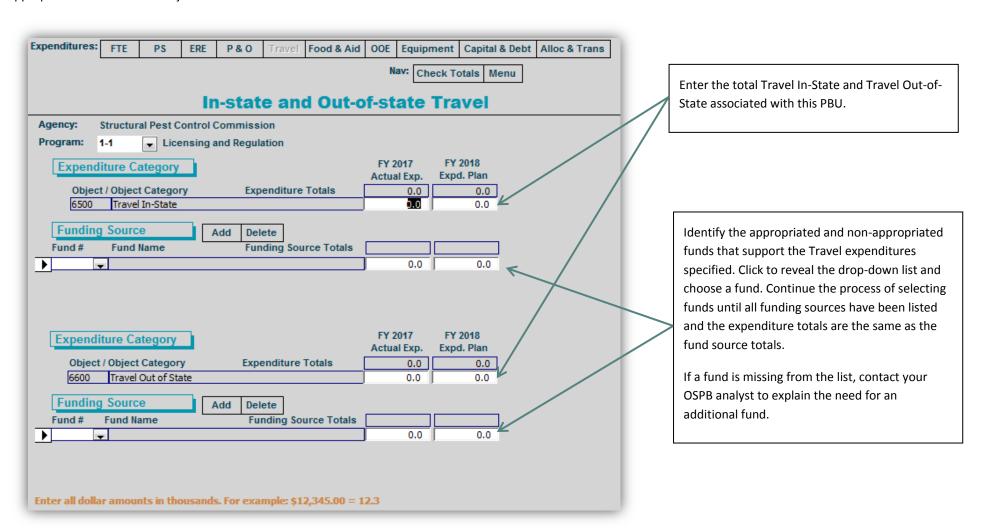
#### PROFESSIONAL AND OUTSIDE SERVICES P&O

The top portion of the P&O schedule distributes total fund expenditures across the comptroller objects. That total is subsequently distributed across the appropriated and non-appropriated funds in the lower table.



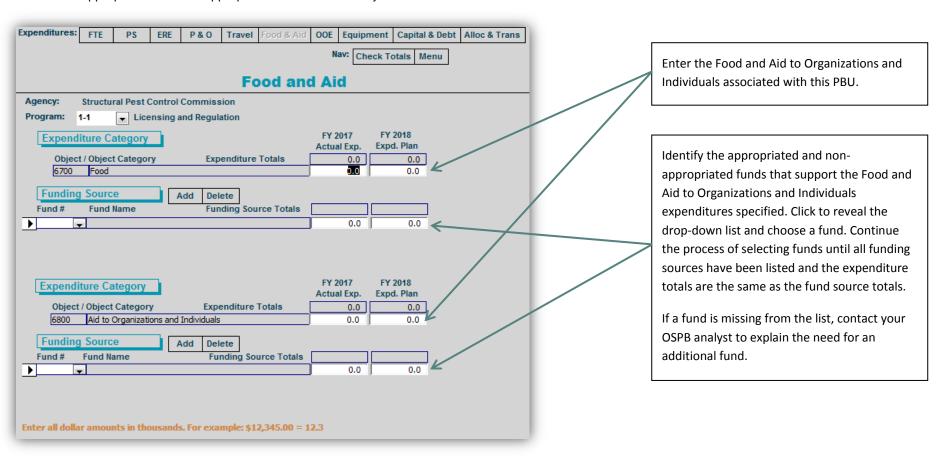
#### TRAVEL

This schedule identifies the agency's FY 2017 travel expenditures and the FY 2018 expenditure plan. Total expenditures are then distributed across appropriated and non-appropriated funds for each object.



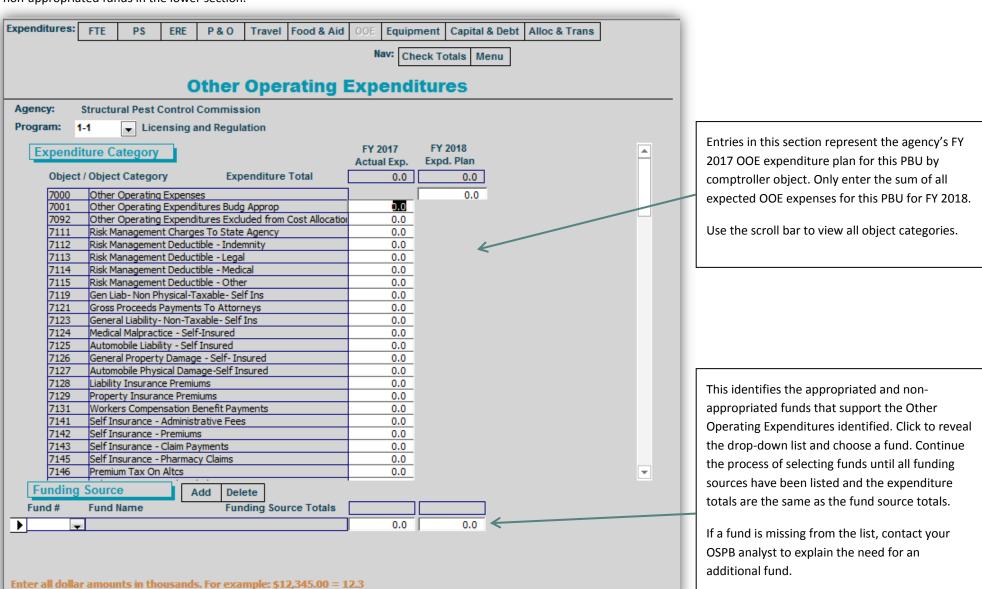
#### FOOD & AID

This schedule identifies the FY 2017 Food and Aid to organization expenditures and FY 2018 expenditure plans for those objects. The total expenditures are then distributed across both appropriated and non-appropriated funds for each object.



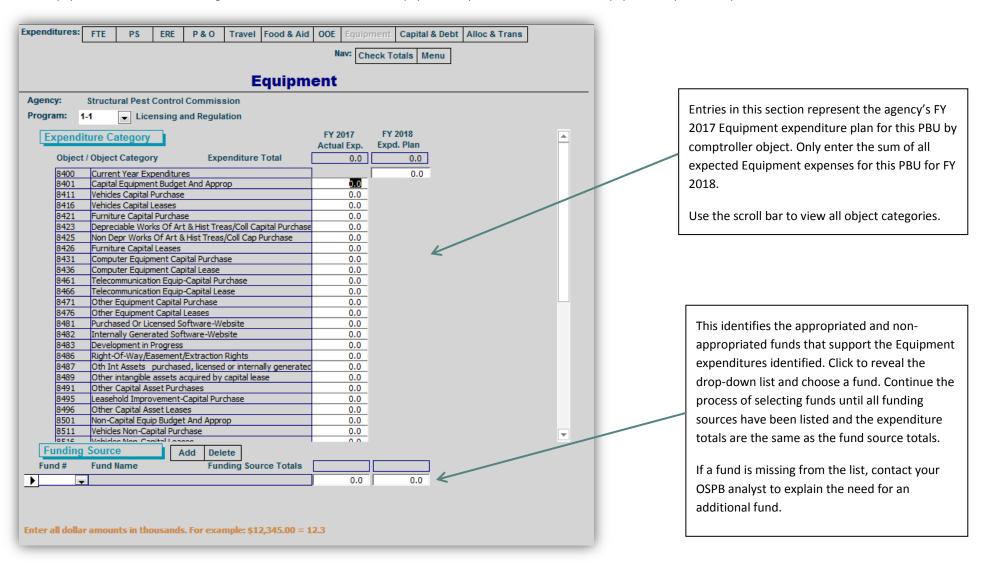
#### OTHER OPERATING EXPENDITURES OOE

The top portion of this schedule details the Other Operating Expenditures (OOE) for FY 2017 and planned OOE for FY 2018. Expenditures are distributed across appropriated and non-appropriated funds in the lower section.



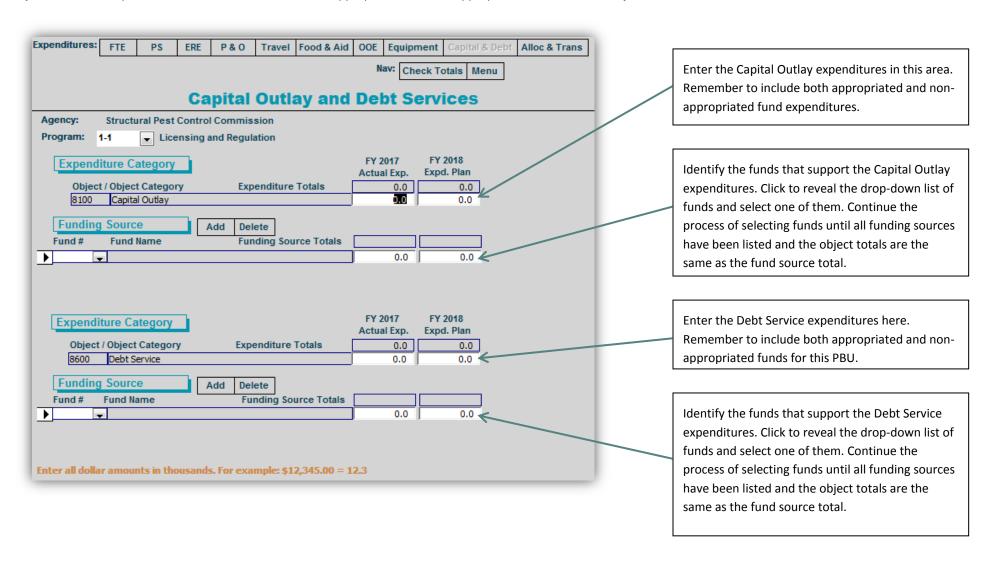
# **EQUIPMENT**

The equipment schedule is where agencies will record their FY 2017 Equipment expenditures and FY 2018 equipment expenditure plans.



# CAPITAL OUTLAY AND DEBT SERVICE (CAPITAL & DEBT)

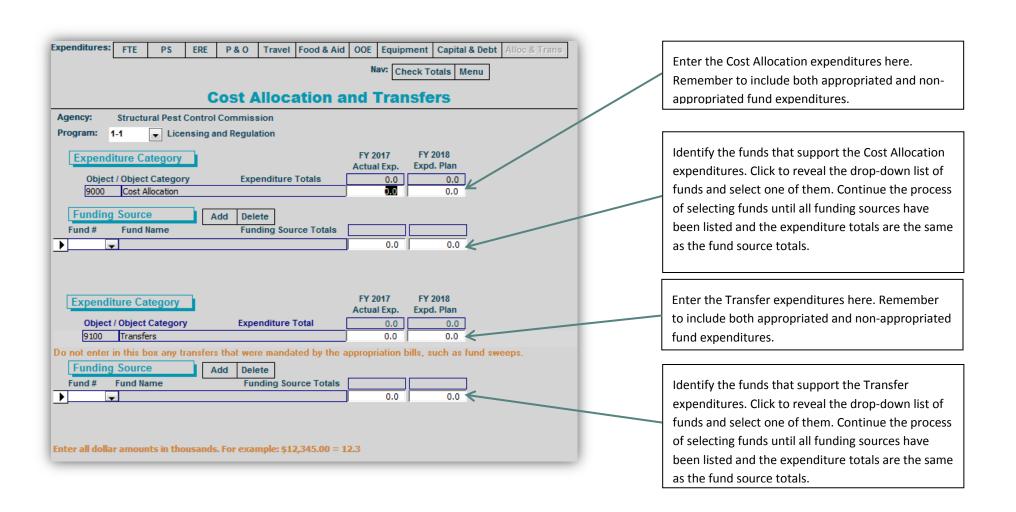
The Capital Outlay and Debt Service schedule is where agencies will record their FY 2017 Capital Outlay and Debt Service expenditures and FY 2018 expenditure plans for these objects. The total expenditures are distributed across both appropriated and non-appropriated funds for each object.



#### **COST ALLOCATION & TRANSFERS**

The Cost Allocation and transfer schedule is where agencies will record FY 2017 actual expenditures and FY 2018 expenditure plans for these objects. The total expenditures are distributed across both appropriated and non-appropriated funds for each object.

The fund transfer line should only include those amounts transferred as part of the agency's regular operations. Any Legislated Fund Transfers should be entered separately on the Sources and Uses Form.



# REVENUE SCHEDULE VIDEO INSTRUCTIONS

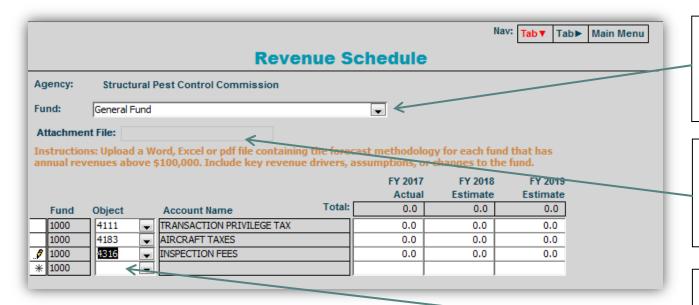
You can also this video by clicking on the following link: <a href="https://youtu.be/ngX77X3WY10">https://youtu.be/ngX77X3WY10</a>



# **REVENUE SCHEDULES**

Agencies must report on every fund listed in the drop-down box, both appropriated and non-appropriated. If a major fund is not listed, contact your OSPB analyst to explain the need for the additional fund. **Agencies should make every effort to work with OSPB and GAO to delete funds that are no longer needed.** 

Please enter the revenues for fiscal years 2017, 2018, and 2019. Revenues are to be reported by fund and comptroller object. OSPB will provide to agencies a report in early to mid-August which will reflect FY 2017 revenue collections per AFIS. OSPB expects the revenues reported by agencies to tie to these amounts. **Agencies MUST complete a revenue justification which explains the forecast methodology for each fund with \$100,000 or more revenue in any year.** 



Select a fund from this drop-down list of your agency's funds. If a fund is missing from the list, contact your OSPB analyst to explain the need to add a fund.

Click in this box to upload the revenue justification.

Users may upload one document for all funds, or a separate document for each fund.

Select comptroller objects from the drop-down list at the left. The account name will automatically be provided. Then, in the white boxes to the right, fill in the revenues for each object for fiscal years 2017, 2018, and 2019.

# **SOURCES AND USES**

The Sources and Uses form provides cash-flow information and depicts the source and disposition of each fund's monies, for both appropriated and non-appropriated funds. Sources and Uses displays the movement of cash, not accruals or depreciation. Agencies are required to submit Sources and Uses information for each and every fund listed in BUDDIES.

Revenues are automatically posted to Sources and Uses from the Revenue Schedules. Most other data elements will be posted from the operating schedules and the funding issues. There is little input required by agencies and only those fields are displayed on the form. The only information required is:

- FY 2017 and FY 2018 administrative adjustments,
- Appropriated capital projects not included in the operating budgets,
- Legislatively enacted fund transfers for FY 2017 and FY 2018,
- Non-lapsing appropriations with expenditure authority remaining after the close of FY 2017,
- Any non-appropriated fund commitments not included in the expenditure plans,
- And transfers due to statutory fund balance caps.

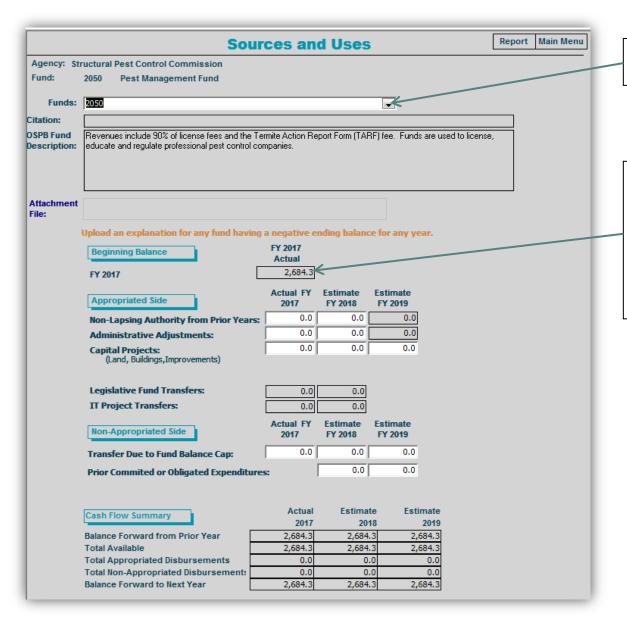
BUDDIES will calculate all the ensuing ending balances.

Any fund which has a calculated negative balance at the end of any fiscal year is REQUIRED to upload a justification explaining why this occurs. A reasonable explanation could be: the fund is likely to receive less FY 2018 revenue than previously expected and the appropriated amount for FY 2018 was based on the higher revenue estimate.

Please make sure that entries on this form are properly placed. BUDDIES, in the Review Data process, will identify entries for funds which appear to be only appropriated in the non-appropriated cells and vice-versa.

#### SOURCES AND USES DATA ENTRY

The Sources and Uses page permits the user to edit any necessary entries which are not contained in the revenue or expenditure schedules. All of the entries on this form will be pulled together with revenues and operating expenditures from those reports. No Sources and Uses form is required for the General Fund.



Select a fund from the drop-down list.

Verify that the pre-filled beginning balance for FY 2017 is correct. It should equal the fund's cash balance (Cash + Cash Invested with the Treasurer + Payments Outstanding + ACH Payments Outstanding) plus (for appropriated funds) claims payable at the end of FY 2017's 13<sup>th</sup> month. For funds shared with another agency the balance should represent the balance for all agencies using the fund.

### **FUNDING ISSUES**

#### **FUNDING ISSUE OVERVIEW**

**Requests for Funding Level Changes.** OSPB has criteria for submitting funding-amount adjustments. Each requested change from the base funding amount shall be designated as a Funding Issue.

**Please note**: Any one-time funding in your FY 2018 budget MUST be removed via a funding issue in FY 2019. These one-time costs may include such things as new equipment or start-up costs. **Funding issues are required for all funding changes**, regardless of funding source or the size or direction of the change.

Each Funding Issue should include supplemental documents supporting the business case for the issue. This should include quantitative and qualitative information describing the issue, alternatives to a funding increase, and how the funding increase will solve the issue. For further detail, see the following section on funding issue justification requirements.

Funding Issues are required to be prioritized. When establishing priorities, agencies must use unique priority numbers for each Funding Issue.

In addition to new funding, each agency is urged to examine its current, FY 2017, base budget to identify programs or services that are no longer needed in whole or in part and reallocate funding from those programs to areas where new or additional funding is needed.

**Issues should be isolated to provide a single decision for each issue.** For example, if an agency would like to reduce program A and add that funding to program B, the agency should explain that desire in the justification write-ups. However, the request to reduce program A is a unique decision for policy makers and should be a separate issue from the other unique issue of expanding program B.

Information Technology Requests. Issues involving information technology requests greater than \$25,000 require a separate, comprehensive IT Project and Investment
Justification packet (PIJ), available from the Department of Administration Office of Strategic Enterprise Technology (ASET). A PIJ must be completed and provided to OSPB for
each project submitted to ASET. The status of the PIJ must be included in the agency budget request for OSPB to consider the issue; approval of the PIJ is required before
funding may be provided.

#### FUNDING ISSUE JUSTIFICATION REQUIREMENTS

The budget justification provides further information for analyst evaluation of issues. The use of Excel, graphics, and other media to depict a Funding Issue is encouraged. For each issue, please provide a justification, which includes the following components:

Description of issue and how recommending the agency's request furthers the agency's mandates: The issue should be presented as a declarative statement followed by a thorough but concise description that provides rigorous and verifiable information. Be sure to include appropriate reference information for legislative action or court rulings as needed. Identify the agency mandate that would be furthered by the approval of the issue.

*Proposal*: Write a brief narrative outlining the agency proposal. The proposal should be *definite* (i.e., setting forth a plan of action); specify a beginning point, and a date that the objective will be achieved; and be capable of generating measurable results.

Alternatives considered and reasons for rejection: List alternatives (in order of preference) to proposed solutions considered and rejected by the agency. Very briefly identify why these alternatives are inferior to the agency's proposal. Agency management may wish to identify alternatives by considering the following options: do nothing; modify the law or other factors in the agency's external environment; modify the organization; modify the behavior of individuals, internal or external to the agency; or modify the tasks that must be performed. Examples of alternatives that may emerge from consideration of the options include using current staff, contracting out the work, re-organizing current resources, or automating certain activities.

Impact of not funding this fiscal year: State the probable outcome if the issue is not approved.

Statutory reference: Provide the statutory or other legal citations that mandate the activity or confers legal authority for the proposed changes.

Equipment to be purchased, if applicable: List all new capitalized and non-capitalized equipment required under the proposal. Also, discuss the cost of keeping the equipment functioning properly in future years.

Classification of new positions: List the grade, salary, and position title for requested FTE positions. Titles and grades should conform to the classification listing published by the State Personnel Division or the agency administering the agency's personnel system. Salaries should be at the entry level or special hiring rates established by the personnel system.

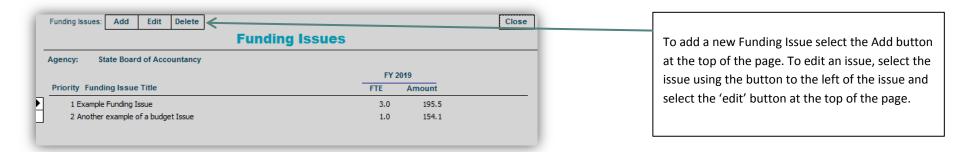
Annualization(s): If the program is funded for only part of the fiscal year, please discuss this in detail in this section. Explain when the program would be expected to start and describe the annualization that would be necessary in future years to fully fund the issue for an entire year.

# Important Note:

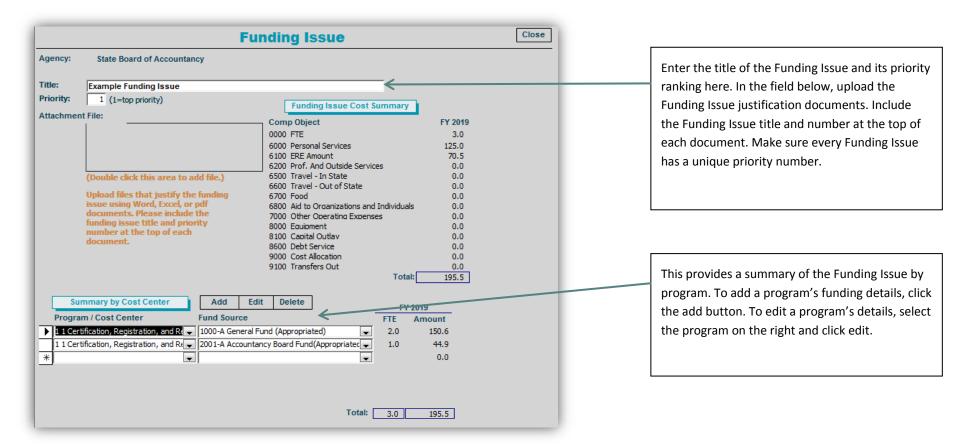
If an agency is requesting funding in excess of \$25,000 for an information technology project, a Project and Investment Justification (PIJ) must be completed in addition to all of the requirements of the funding issue. The preparation instructions for the PIJ are not included in this manual but may be obtained by contacting ASET at the Department of Administration. A.R.S § 41-3501 defines information technology as "all computerized and auxiliary automated information processing, telecommunications and related technology, including hardware, software, vendor support and related services, equipment and projects." A.R.S § 41-3504 requires that the status of the PIJ must be included in the agency budget request. Prior to funding being considered by OSPB: 1) the initial and any revised PIJs must have been received by OSPB and 2) ASET must have authorized proceeding with the project.

#### **FUNDING ISSUE DATA ENTRY**

The Funding Issue main page displays a summary of all the Funding Issues.

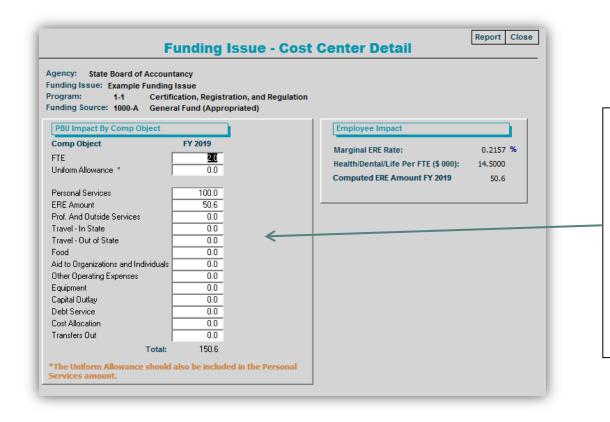


#### **FUNDING ISSUE**



#### FUNDING ISSUE DETAIL

The Funding Issue Detail form collects the object level information for a specific fund associated with an issue. All of the object level data must be entered except ERE, which is automatically calculated by the system. The ERE components are displayed on the right side of the form. All information should be entered for this particular program/cost center and fund combination. A Funding Issue Detail form must be completed for each fund that supports an issue, regardless of the fund's appropriation status. All numbers are to be expressed in thousands and rounded to hundreds, with the exception of FTE.



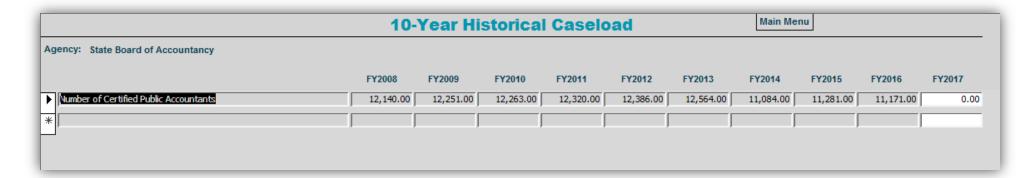
Enter the details of the request at the object level in the box to the left. Any entries into the FTE and Personal Services fields will result in an ERE calculation by BUDDIES. The calculated amount will be displayed in the box at the right of the form and entered in the ERE field at the left. You may change the amount in the comptroller object table as needed, but please be prepared to explain the reason for the change.

ERE is calculated by the system using the FTE count times the health, dental, and life per FTE amount plus the personal services amount times the marginal ERE rate.

### HISTORICAL CASELOAD

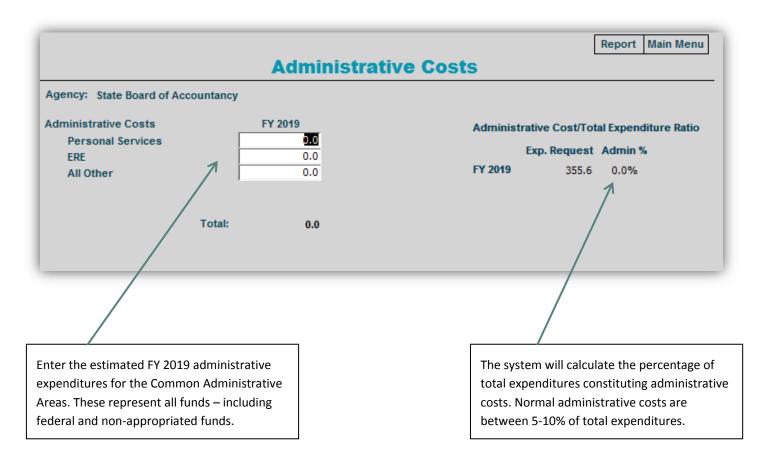
Agencies are required to provide ten years of caseload information to show recent agency-wide workload changes. Agencies should review the existing data to ensure its accuracy. Agencies must also provide the FY 2017 caseload information.

If an agency wishes to add another measure for consideration, the measure should reflect the general production load of the agency. For almost all agencies, only one measure will be published in graphic form in the Executive Budget.



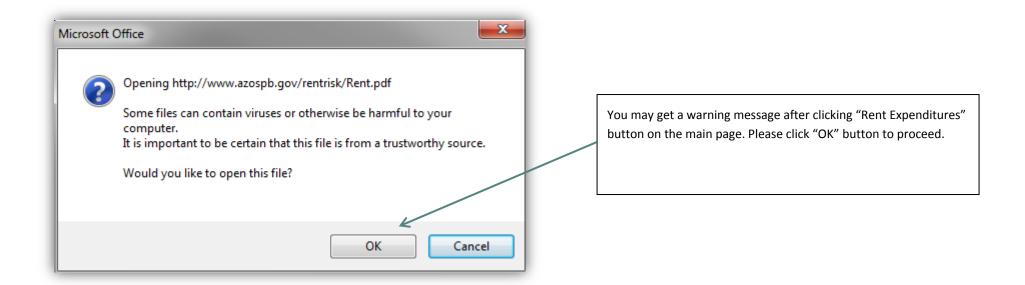
#### **ADMINISTRATIVE COSTS**

Agencies are to determine their administrative costs using all funding sources, and report them in the three major administrative areas.



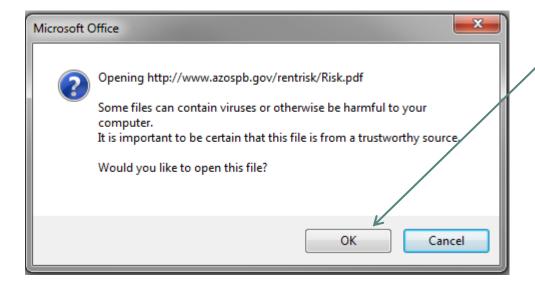
#### RENT EXPENDITURES

BUDDIES contains a table of current rent charges by agency, location, program, and fund for each of five types of rent (DOA/COSF, COP, PLTO, Land Trust, Private). The FY 2017 rent amounts for each agency and each rent type were determined as part of the budget development and appropriation processes. OSPB has prorated the rent amounts among the programs and funds in the same proportion as agencies reported last September. The results are displayed on the Rent Table, which can be displayed by clicking on the Rent Expenditures button on the main page. This table will be the basis for any future changes for rent. If an agency would like to make any changes to the program or fund source information on the Rent Table, they should contact their OSPB analyst.



#### RISK MANAGEMENT

A table of risk management charges for FY 2018, by agency, program and fund can be viewed by clicking on the Risk Expenditures button on the main page. The amounts charged to agencies were determined during the budget development and appropriation processes. OSPB prorated the agency amounts by program and fund based on the information provided by agencies last September. If an agency would like to make changes to the Risk Management Table, they should contact their OSPB analyst.



You may get a warning message after clicking "Risk Management" button on the main page. Please click "OK" button to proceed.

#### **REVIEW DATA**

The system provides a number of data checks to ensure that all of the information provided is accurate. The basic check data process is for informational purposes only, while the "Send Budget to OSPB" data check will prevent data submittal until all critical errors are corrected. As noted below, the system also provides warnings that will not prevent submissions.

**Review Data** Main Menu Agency: State Board of Accountancy **Data Entry Check Issue** Status More Information Expenditure Program Totals v. Fund Totals \* Error Click to View Details On each expenditure page, the expenditure total must equal the fund source total. Expenditure Programs With NO Data Entry (Empty) Click to View Details OK Make sure you have not missed any programs. Expenditure Plan Totals v. Appropriation Totals \*
The agency's expenditure plan total by fund must match the appropriation totals Error Click to View Details Appropriations List Sources & Uses with Negative 'Balance Forward to next Year' Requires Fund Justification Click to View Details There must be a justification for any negative fund balance. Sources & Uses: No Appropriated Expenditures on the Non-Appropriated Funds Lines, and Vise Versa After analyzing your data entry, it appears that you have made a centry in the appropriated section the Sources and Uses form for funds which appear to be non-appropriated only or visa versa. Click to View Details Funding Issues Justification Attachment File Click to View Details A file containing a justification should be attached for each funding issue. Warning Funding Issues Priority Duplication
Each funding issue must have a unique priority ranking (1 being the most important). Click to View Details Funds Should have a Justification for Revenu For each fund with annual revenues above \$100,000, a file containing the forecast methodology Click to View Details including key revenue drivers, assumptions, or changes to the fund must be uploaded Current Year Total Retirement PS v. Planned Total PS \* Total retirement personal services omust match the amount listed on the Personal Services page Click to View Details of expenditure schedules. \* Budget Request cannot be completed if an ror is found in these are

Expenditure Program Totals vs. Fund Totals – ensures that fund source amounts on the Expenditure Schedules equal the expenditure totals.

Expenditure Programs with NO data entry (empty) – identifies any PBUs which have no data. This is acceptable for obsolete PBUs.

Expenditure Plan Totals vs. Appropriation Totals – checks that an expenditure plan for appropriated funds ties to the total appropriation by fund for FY 2018. "Error" means that the totals are not the same.

Sources and Uses with Negative "Balance Forward to Next Year" requires Fund Justification – checks that no fund's Sources and Uses ending balances are negative. There are situations where a negative balance is acceptable so this is only a warning message, but a justification must be uploaded in the Sources and Uses page.

This checks to see if you have made any entries in the appropriated portion of the Sources & Uses form for a fund which does not appear to be appropriated. The system checks operating schedules and Decision Packages to determine whether funds are identified as appropriated, non-appropriated, or both. This is only a warning message.

This identifies any fund with revenues greater than \$100,000 which is missing a justification document to describe the forecast methodology. This is only a warning message.

This identifies if the total retirement personal services is different than the total personal services. Both numbers are entered on the personal services expenditure page.

A funding issue justification document must be uploaded for each funding issue with the funding issue title and priority number at the top of each document. This is only a warning, but any funding issue without a justification will be considered invalid if incomplete.

Each funding issue must have a distinct priority number. No two funding issues can have the same priority number.

#### TRANSMITTAL STATEMENT

Agency Head & Title – Please provide the name and title of the agency head.

Date Prepared – Provide the date the agency request was prepared, not the date it was submitted.

Request Prepared By – Provide the name and contact information for the person OSPB should contact regarding the agency's budget submission.

A.R.S. Citation- Include the statutory citation for the agency.

In these tables, appropriated and non-appropriated funds, and the expenditure plan for each fund, are displayed. If there are more funds than the provided space will allow, a scroll bar will appear at the right of the table.

					Report Main Me	
		te of Arizona				
	Tran	smittal	State	ment		
	State E	Board of	Accou	intancy		
Agency Head:				:		
Title:					companying budget schedules, statemer	
Date Prepared:					y information constitute the operating for this agency for Fiscal Year .	
Request Prepared by:				To the best of m	ny knowledge all statements and	
E-mail Address					ontained in the estimates submitted are to	
Phone	<u></u>			and correct.		
A.R.S. Citation 32-701				Agency Director Electronic Signature		
·				Name:	Date:	
Appropriated Funds		FY Approp.	FY Fund.	FY Total Budget	<b>1</b>	
1	Total Requested	2.0	348.6	_		
General Fund		0.0	253.7	253.7		
Accountancy Board Fund		2.0	94.9	96.9		
/						
Non-Appropriated Funds		FY Expd. Plan	FY Fund.	FY Total Budget		
1	Total Planned	4.0	1.0			
IGA and ISA Fund		4.0	1.0	5.0		
<b>/</b>						
	Tetal Democratical	6.0	349.6	355.6		
	Total Requested	6.0	349.6	355.6		

**Agency Head Signature** – The signature of the agency head is required for the original printed request and any subsequent revisions to this page. The agency director now may electronically sign the Budget Submission in BUDDIES in the Transmittal Statement page. Agency Directors may choose to still sign the transmittal statement hard copy, but make sure the PDF of the Budget Submission posted to your website and submitted to OSPB includes the signed transmittal statement.

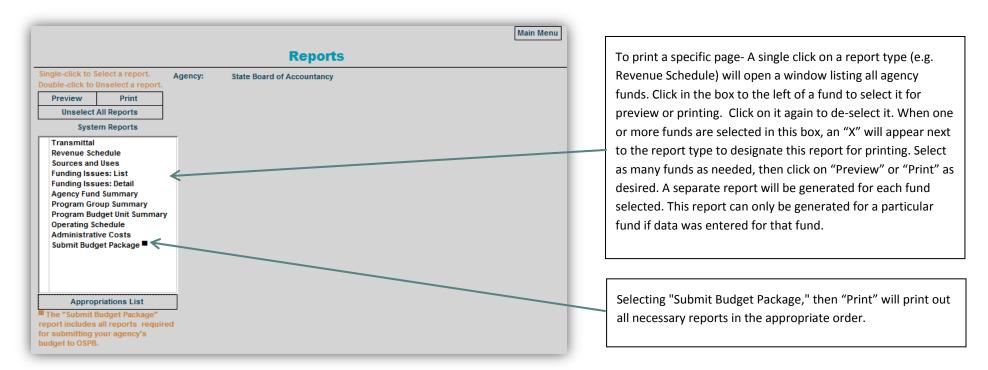
#### **REPORTS**

The report menu allows users to print data from the system in a variety of formats. To select a report, click on the report name. An "X" will appear next to the report name when the report has been selected for printing. For reports that have multiple funds or programs, a list will be displayed at the right allowing the user to select what will be printed. To de-select a report, double click on the report name or click "Unselect All Reports". The "Print" button will send the report directly to the default printer. The "Preview" button allows users to view the report without printing it.

The "Submit Budget Package" button will select all of the reports required to submit the agency's budget to OSPB and then print them when the print button is clicked. Selecting this option and clicking "Print" will print all of the reports required for the agency's FY 2019 budget submission. The reports included in order are:

- Transmittal Statement;
- 2. Revenue Schedules for each fund;
- 3. Sources and Uses Statement for each non-General Fund;
- 4. Agency Summary (by fund and across all funds);
- 5. Program Summary for each program (across all funds and for each fund);
- 6. PBU Summary for each PBU (across all funds and for each fund);
- 7. Operating Schedules for each PBU; and
- 8. Administrative Costs.

For many agencies, selecting the "Submit Budget" print option will result in a significant number of pages being printed. Please consider your print needs carefully before selecting this print option.



# BUDGET SURVEY

Please fill out the Budget Survey to provide feedback to OSPB. These are helpful in making future changes to the system to better meet the expectations of the users.

BUDDIES Feedback Survey	Print Close
<ul> <li>1 How many hours do you estimate your agency spent entering data into and submitting BUDDIES?</li> <li>2 What version of Microsoft Office did you use to prepare and submit BUDDIES?</li> <li>3 Did you use Adobe Pro to compile your Budget Submission?</li> <li>4 Did you use any other software to prepare for or complete your Budget Submission PDF?</li> </ul>	Office 201:  Yes
5 What specific improvements would you like to see in BUDDIES next year?	

#### SEND BUDGET TO OSPB

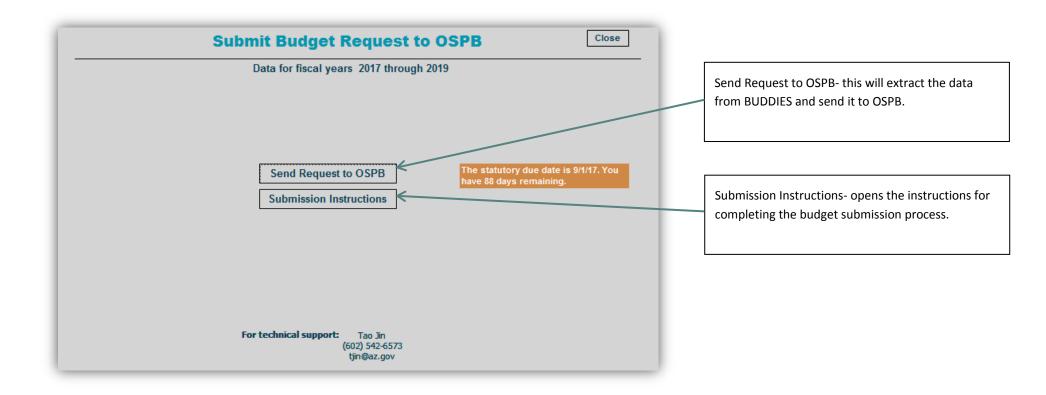
#### SUBMISSION INFORMATION

NEXT STEP Main Menu **Submission Information** The person submitting the budget needs to fill out the contact information for OSPB to confirm your Agency: State Board of Accountancy submission. Please fill in your contact information so OSPB can reply with a status on your submittal. Name: Provide the URL to where your budget submission PDF will be posted to your website. The PDF must Email: be posted to your website on September 1<sup>st</sup>, 2017. Telephone: Budget Webpage Link: Upload the budget submission cover letter here. Enter the URL path to where the budget submission is posted to your agency website. For example: http://www.azagency.gov/budgetFY19 Cover Letter: Upload a PDF of the budget submission cover letter to the Governor Organization Chart: Upload your agency organizational charts here. Upload diagrams of the agency organizational charts, including vacancies

# SUBMIT BUDGET REQUEST TO OSPB

Use this form to send your budget request to OSPB. Remember there are multiple steps to submitting the budget request to OSPB; **sending the electronic request through this page does not constitute a completed budget submission.** For detailed instructions on the submission process, see the

Submission Process section of this manual.



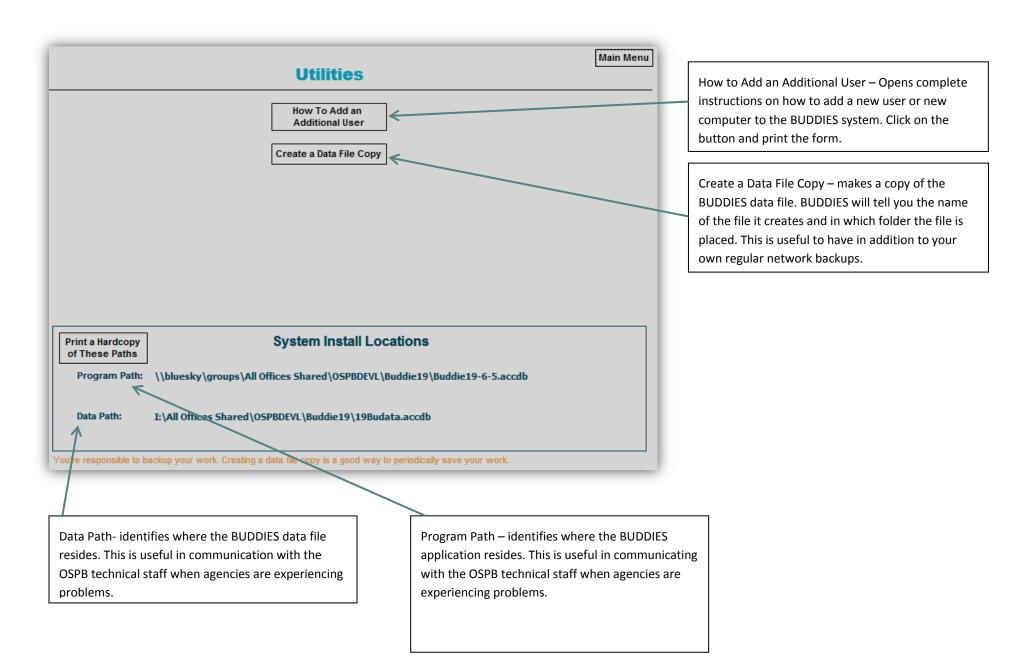
#### HELP

This page lists OSPB analysts' information. For technical help with BUDDIES, contact the OSPB systems analyst. For all other issues, contact your OSPB analyst. For a list of analyst's assigned agencies see http://ospb.az.gov/staff-agency.asp or call (602) 542-5381.



#### UTILITY MENU

The Utilities Menu provides several functions necessary for the completion of the FY 2019 budget submission. This screen also identifies where the user's application is located and where the data file is stored. As the user is working in the BUDDIES system, the data being entered is automatically being saved to the local drive or network identified here.



# FREQUENTLY ASKED QUESTIONS FAQ

Who do I call to get help?

If you need assistance with your submission, please contact your OSPB analyst. If unsure who your analyst is, either call OSPB at (602) 542-5381 or look at <a href="http://ospb.az.gov/staff-agency.asp">http://ospb.az.gov/staff-agency.asp</a>. Agency representatives unfamiliar with BUDDIES are strongly encouraged to attend a training class and read the instructions thoroughly. The training course description and dates can be found under the

OSPB BUDDIES Training Information section of this document.

What is BUDDIES?

BUDDIES is the budget development software provided to agencies to complete their budget submissions. The software has been developed in Microsoft Access 2007; however, it is not necessary for agencies to have Access on their computers to run BUDDIES. All agencies are required to use BUDDIES for their budget submission.

How do I get the BUDDIES software?

The BUDDIES software is available to download from the OSPB website located at http://www.azospb.gov/Downloads.asp.

Where do I send my budget submission and strategic plan?

Agencies should send their budget submissions to the Office of Strategic Planning and Budgeting, 1700 W. Washington Ave, Suite 600, Phoenix, AZ, 85007. After OSPB has reviewed the submission for correctness and completeness, OSPB will deliver one copy to the Joint Legislative Budget Committee staff. OSPB will retain the original and the electronic version. Please do not deliver copies directly to any agency other than OSPB.

What do I submit to OSPB by September 1<sup>st</sup>?

- 1 electronic data file submitted through "Send Budget to OSPB" page in BUDDIES
- 1 original printout with a signed transmittal and any additional justification documents

### - 1 copy of the printed budget package

All agencies must provide the full set of budget schedules provided in BUDDIES and any additional justification or supporting documents completed outside of the BUDDIES system. On the Report menu, there is an option to print a single copy of all the reports necessary for the submission

Federal funds information entered into CLIFF is also due by September 1. The hard copies of that submittal may be submitted with the budget package. CLIFF instructions are provided separately.

It is important to note that the budget schedules are considered the minimum requirements for Executive decision-making and do not preclude an agency from submitting additional information to support their request.

#### What if I need to submit a revision?

Agencies should notify their assigned OSPB analyst as soon as it becomes apparent that a revision must be completed. Revisions to the budget submission should be submitted to OSPB in the same manner as the original submission (i.e., 1 electronic version, an original printout, and1 copy). Please identify the revised schedules by submitting them on colored paper and placing "Revision" and the date on the bottom left-hand corner of each page. No revisions will be accepted after October 31 without it being approved by the OSPB Director.

### What is the Arizona budgeting process?

The Executive issues instructions to agencies to guide them in presenting their plans and proposals for the ensuing fiscal year(s). Between September 1 and the opening of the Legislative session, the Governor's Office reviews the budget submissions and prepares the Executive Budget.

The Executive Budget must be submitted to the Legislature no later than five days after the regular session of the Legislature convenes. It must include a complete plan of revenues and expenditures for all funds. The State of Arizona budget is prepared on a cash basis of accounting. Concurrent with the development of the Executive Budget, the staff of the Joint Legislative Budget Committee (JLBC) reviews and analyzes the agencies' requests.

During the legislative session, public hearings may be conducted on and before July 1. Appropriations are enacted through the passage of a General Appropriations Act, a Capital Outlay bill and budget reconciliation bills containing legislative changes necessary to implement the budget. The Governor, state agencies, and the General Accounting Office are

responsible for ensuring that expenditures from appropriated funds do not exceed their appropriations and that expenditures from non-appropriated funds are responsible and prudent.

Why do we have to create Funding Issues to explain funding level changes for non-appropriated funds?

The Governor, the Legislature, OSPB, and JLBC need to know what is happening with the expenditures of all funds in as much detail as the General Fund and other appropriated funds. It is understood that resource availability may change or expenditure requirements may change. While it is implied that non-appropriated funds can be spent at the agency's discretion for legally specified purposes, policymakers need to know so that they can plan for ALL of the State's fiscal resources.

### **GLOSSARY**

Actual Expenditures - Expenditures made in the prior fiscal year, including personal services, employee related expenses, and all other expenses. For the purpose of the agency budget submittal, the agency should reconcile to the AFIS 12th month. Any expenditure against older, non-lapsing appropriations (e.g., monies authorized in FY 2007 but expended in FY 2017) should not be reported in the operating schedules, but should be listed separately on the Sources and Uses page.

**Administrative Adjustments** - An adjustment made to reflect expenditures by the agency made after the close of the fiscal year for obligations incurred during the preceding year.

AFIS - The Arizona Financial Information System is the uniform statewide accounting system maintained by the Department of Administration.

All Other Operating Expenses - Category of expenditure/budget accounts that include Professional and Outside Services, In-State Travel, Out-of-State Travel, Food, Other Operating Expenses, and Equipment.

Annual Budget Unit (ABU) – Those agencies identified in A.R.S. § 35-101 and those agencies required by the Governor to submit budget requests on an annual basis.

**Annualization** - An adjustment made to the current year funding base that will allow a partially-funded program to operate for a full fiscal year.

Arizona Revised Statutes (A.R.S.) - The laws governing the State of Arizona.

**ASET** - The Arizona Strategic Enterprise Technology Office within the Department of Administration, responsible for the development and coordination of information technology of State agencies

Balance Forward – money remaining after all expenditures for the year are made, which becomes available for future use

**Base Budget** – The last year of funding appropriated to an agency minus any one-time funding issues. For example, each agency has been appropriated funding for a year. Once an agency's appropriation for that year has been reduced for one-time funding issues such as equipment, the remaining appropriation is an agency's base budget going forward.

Biennial Budget Unit (BBU) – Those agencies on a biennial budget submission schedule.

**Bifurcated Budgeting** - In accordance with A.R.S. § 35-101 and 35-113, some agencies are required to submit one year budgets and are referred to as annual budget units. The other agencies are required to submit two-year budgets and are referred to as biennial budget units.

Budget - An itemized summary of projected revenues and expenditures for a given period. See also "Operating Budget."

**Budget Justification** - Information that is provided to clarify and substantiate a budget request. In this format, major emphasis is placed on information that illustrates the need for the requested monies such as services to be provided, costs of the services, and effects of not funding.

**Budget Unit** - A department, commission, board, institution or other agency of the State receiving, expending, or disbursing state funds or incurring obligations against state funds.

**Capital Improvement Plan** - A four-year plan compiled and published by the Department of Administration for capital improvements/expenditures and the means of financing them for the current fiscal period.

Capital Outlays - Expenditures for upkeep, preservation, development, improvement or acquisition of lands, buildings, or equipment.

**Capital Outlay Stabilization Fund (COSF)** - According to A.R.S. §41-792.01, each state department or agency using space under the ownership of the State shall pay a rental fee. The rental fee authorized for agencies occupying state-owned buildings shall be determined by the Joint Committee on Capital Review following a recommendation by the

Director of the Department of Administration. The rental fee is payable whether the department or agency is funded in whole or in part by an appropriation. These monies are deposited in COSF to partially offset building operating and maintenance costs.

**Certificate of Participation (COP)** – A type of financing where an investor purchases a share of the lease revenues of a program rather than the bond being secured by those revenues. The authority usually uses the proceeds to construct a facility that is leased to the State.

**Comptroller Object Code** - A four-digit code used within AFIS to identify a detailed account. It is the lowest level in the accounting object structure. (See the *Chart of Accounts* in the appendix for account definitions.)

**Continuing Appropriation** - An appropriation that is automatically renewed without further legislative action, period after period, until altered, revoked, or liquidated by expenditure. A continuing appropriation is established either through the General Appropriations Act, other legislation, or through the creation of a fund for which expenditure authority is explicitly granted.

**Cost Center** - The functional areas within an agency to which resources are allocated; a *program budget unit* 

**DAFR Reports** - An agency budget summary report by object, comptroller source group, and comptroller object from AFIS. The report can be ordered at different organizational and program levels.

**Detail Fund** - A fund designation used in the statewide accounting system to segregate agency-specific activity.

**Detailed Line-Item Appropriation** - A method of appropriation that separates the budget into specific items of expenditure. The specific items are as follows: Personal Services, ERE, Professional and Outside Services, In-State Travel, Out-of-State Travel, Food, Aid to Others, Other Operating Expenses, Non-Capitalized Equipment, and Capitalized Equipment. Agencies may have below-the-line items as well. The budget unit must operate within the appropriated amounts for each of these categories. The agency may not transfer monies into or out of these lines unless given specific permission by OSPB. In addition, requests for transfers into or out of personal services or ERE require JLBC approval.

**Employee Related Expenditures (ERE)** – An expenditure object on the AFIS Chart of Accounts relating to an employee's benefit package. ERE includes the following: FICA, Retirement, Worker's Compensation, Health, Dental, and Life Insurance, Retiree Accumulated Sick Leave charges, Personnel Division charges and uniforms for certain classes of employees. The budget software provided by OSPB will automatically calculate the ERE associated with any funding issues.

**ERE Rate** - The percentage that employee related expenditures represents of the agency's personal services. ERE rates can vary among a single agency due to membership in multiple retirement systems.

**Equipment** – There are two categories of equipment in the budget software that are further delineated to the comptroller object level. The two categories are capital equipment and non-capital equipment. Capital equipment is defined as equipment costing \$5,000 or more and non-capital equipment is defined as equipment costing less than \$5,000.

**Expenditures - See** Actual Expenditures.

Federal Funds - Amounts collected and made available to the state by the federal government, usually in the form of categorical or block grants and entitlements.

Fiscal Year - The State's yearly accounting period beginning July 1 and ending June 30. The federal fiscal year begins October 1 and ends September 30.

**FTE** - Full-time equivalent position, with 2080 hours including holidays.

**Fund** - An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities in accordance with limitations, restrictions or regulations.

Fund Balances - The amount of monies that exist in a fund at any specified point in time.

**Funding Issue** - A state agency's request to adjust an appropriation from any fund source.

**GAO** - General Accounting Office of the Department of Administration. The GAO provides diverse statewide financial services including the operation of the state Arizona Financial Information System (AFIS) and ensures compliance with related statutes and rules.

**General Fund** - The central state fund into which monies are collected for the general purposes of government. The primary sources of revenues for the General Fund include sales taxes, income taxes and property taxes.

Inflation - An allowance made for an increase in price levels of operating expenses from one fiscal year to the next.

Joint Committee on Capital Review (JCCR) - The committee was created by Laws 1986, Chapter 85, to establish the Building Renewal Formula, approve the establishment of Building Systems, and review the State Capital Improvement Plan. JCCR is also responsible for reviewing all construction projects before commencement of the project. The JCCR consists of the following fourteen members of the Legislature: Chairmen of the House and Senate Appropriations Committees, majority and minority leaders from the House and Senate, four members of the House Appropriations Committee.

Joint Legislative Budget Committee (JLBC) - Consists of sixteen members of the Legislature which include the following members: Majority Leaders of both the House and Senate; Chairman of both the House and Senate Appropriations Committees; Chairman of the Senate Finance Committee; Chairman of the House Ways and Means Committee; five members of the House Appropriations Committee; and five members of the Senate Appropriations Committee. The JLBC meets as often as necessary to transact business related to fiscal review of the State's resources.

JLBC Staff - The Joint Legislative Budget Committee Staff is often referred to as JLBC, but should not be confused with the Legislative Committee of the same name. The JLBC staff prepares for the Chairs of the Appropriations Committees an analysis of the Governor's budget recommendation and performs whatever other analysis is requested by the Chairs.

**Lapsing Appropriation** - Except for continuing appropriations, an appropriation is made for a certain period of time, generally one year. At the end of this period, any unexpended or unencumbered balances revert to the fund from which the appropriation was made, unless otherwise provided by law. (Also known as "reverting appropriation.")

**Lump-Sum Appropriation** - An appropriation made for a stated purpose, or for a named department, without specifying further the amounts that may be spent for specific activities or for particular objects of expenditure. The agency may have special-line-item appropriations as well. Agencies may not transfer monies between the lump-sum and special-line-items unless authorized by DOA and OSPB.

**Modified Lump Sum Appropriation** - A method of appropriation in which personal services, employee-related expenses, all other operating expenses, and below-the-line items are specified in the appropriations bill. The agency may not transfer monies into or out of these lines unless authorized by DOA and OSPB. In addition, JLBC approval is required if moving monies into or out of personal services or ERE appropriations.

Non-Appropriated Funds - Funds that are continuously appropriated and not subject to the appropriation process.

**Non-Lapsing Appropriation** - An appropriation that does not revert to the fund from which it was appropriated at the end of the fiscal year, as provided by law. See "Continuing Appropriation".

**Object Code** - Refers to the accounting code structure and provides expenditure detail at the highest aggregated level. An example would be 7000 - Other Operating Expenditures. (Refer to the Expenditure Chart of Accounts for further detail.)

Office of Strategic Planning and Budgeting (OSPB) - The OSPB is charged with preparing the Governor's Executive Budget Recommendation and with overseeing the execution of the enacted State budget.

One-Time Adjustments - Budget adjustments made because of a one-time circumstance. Example: An agency is appropriated funding for the purchase of a vehicle in a given fiscal year. In the next fiscal year funding is no longer needed so a one-time negative adjustment is made to decrease the next fiscal year's appropriation.

**Operating Budget** - A plan of all proposed expenditures other than capital expenditures. An operating budget is composed of various categories such as Personal Services, ERE, Travel, Equipment, etc.

Other Appropriated Funds - All funds other than the General Fund that are subject to appropriation.

Other Operating Expenditures (OOE) – An object of expenditure defined on the AFIS Chart of Accounts. Expenditures coded to this object include supplies, utilities, communication, etc.

**Personal Services** - An object of expenditure defined on the AFIS Chart of Accounts. Expenditures coded to this object include salaries and wages paid to agency employees, elected officials, and board or commission members. Payments for leave categories, overtime and miscellaneous earnings are also recorded under this accounting object group.

#### Per Diem -

- 1. Travel Per Diem Cost of meals, lodging, and incidentals reimbursed to employees and board or commission members who travel on behalf of the state.
- 2. Compensation Per Diem Compensation paid to board or commission members for their work. Compensation per diem is a daily rate set statutorily.

**Privately Owned Vehicles (POV)** - Those miles to be used in calculating reimbursement of staff for use of private vehicles on State business. Contact GAO for the current mileage reimbursement rate.

**Project Investment Justification (PIJ)** - ASET is responsible for reviewing and making a recommendation on information technology projects above \$25,000. Agencies requesting information technology equipment or projects costing more than \$25,000 must submit a set of forms, known as a Project Investment Justification, to ASET for evaluation. These forms may be obtained from ASET.

**Program** - A group of functions or activities that have a planned and desired outcome.

**Program Budgeting** - A system that budgets based on expected results, actual achievements and cost effectiveness of programs. Program budgeting is linked to planning and accountability.

**Receipts** - This term, unless otherwise qualified, means cash received. There are five general categories of receipts. The first are those collected through assessed Taxes. The second category is those fees obtained through the issuance of Licenses and Permits. Charges for Services are a type of receipt obtained when user fees are assessed for governmental services. Receipts are also generated through Fines and Forfeitures for violation of laws and statutes. The fifth category is for other receipts that do not fall into another category.

**Revenue** - Additions to assets which: 1) do not increase any liability; 2) do not represent the recovery of an expenditure; 3) do not represent the cancellation of certain liabilities without a corresponding increase in other liabilities or a decrease in assets; or 4) do not represent contributions of fund capital in Enterprise and Intra-governmental Service Funds.

**RIF** - Reduction In Force.

**Risk Management** – Refers to the management of the State's property and liability insurance. The Risk Management program is housed in the Department of Administration. Risk management charges are calculated biennially and provided in agencies' budgets by OSPB during the budget process.

**Special-Line-Item** - Specific expenditure or budgetary amounts which have been singled out by the appropriation process to limit expenditures to the amount appropriated or to provide high visibility of expenditure.

**Statute** - Legislative language passed by the Legislature and signed into law by the Governor.

**Strategic Plans** – A practical, action-oriented guide based on an examination of internal and external factors that directs goal-setting and resource allocation to achieve meaningful results over time. The agency strategic plan establishes the future direction of the whole organization; it incorporates strategic issues and funding issues facing the agency.

**Uniform Allowance** - An amount budgeted to agencies for the cost of uniforms.

**90/10** - Term used to refer to those Professional and Occupational Licensing agencies funded through the collection of fees and the issuance of licenses. These agencies retain 90% of the fees collected annually in separate Agency Fund accounts and deposit 10% of the fees collected into the General Fund.